



# Department of Defense DIRECTIVE

NUMBER 5200.38

January 29, 1996

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ASD(ISA)

SUBJECT: Asia-Pacific Center for Security Studies

- References:
- (a) Title 10, United States Code
  - (b) [DoD Directive 5010.16](#), "Defense Management Education and Training Program," July 28, 1972
  - (c) Unified Command Plan, current edition
  - (d) [DoD Directive 5100.3](#), "Support of the Headquarters of Unified, Specified, and Subordinate Joint Commands," November 1, 1988
  - (e) through (g), see enclosure 1

## 1. PURPOSE

Under the authority vested in the Secretary of Defense under Chapter 6 of reference (a), this Directive establishes the Asia-Pacific Center for Security Studies (hereafter referred to as "the Center"), with mission, organization and management, responsibilities, functions, relationships, and administration as prescribed herein.

## 2. APPLICABILITY

This Directive applies to the Office of the Secretary of Defense, the Military Departments, the Chairman of the Joint Chiefs of Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, and the DoD Field Activities (hereafter referred to collectively as "the DoD Components").

### 3. MISSION

The mission of the Center shall be to foster understanding of, and appropriate cooperation on, defense matters in the context of political democracy, human rights and freedoms, and free enterprise economy and, to that end, the Center shall:

3.1. Serve as a forum for defense contacts;

3.2. Provide defense education to civilian and military personnel of the United States and, to the extent permitted by law, of Asian and Pacific nations, in accordance with reference (b);

3.3. Conduct research on security issues affecting the United States, as well as Asian and Pacific nations; and,

3.4. Conduct conferences, seminars, and other information exchange activities with civilian and military personnel of the United States and, to the extent permitted by law, of Asian and Pacific nations.

### 4. ORGANIZATION

4.1. The Center is hereby established as an element of the United States Pacific Command.

4.2. The Commander-in-Chief, U.S. Pacific Command (USCINCPAC), with the concurrence of the Under Secretary of Defense for Policy (USD(P)), shall appoint a Director to the Center, who shall report to USCINCPAC.

4.3. The Center shall be authorized such additional personnel, facilities, funds, and other resources as the Secretary of Defense deems appropriate.

### 5. RESPONSIBILITIES AND FUNCTIONS

5.1. The Under Secretary of Defense for Policy shall:

5.1.1. Issue policy guidance relating to the Center's activities involving foreign powers;

5.1.2. Accomplish necessary Departmental and inter-Agency coordination for matters concerning this Directive;

5.1.3. Create an Asia-Pacific Center for Security Studies Policy Board with members representing, at least, the USD(P) (Chair), Under Secretary of Defense (Comptroller), the Chairman of the Joint Chiefs of Staff, USCINCPAC, the Center Director, and the Secretary of the Navy;

5.1.4. Issue DoD Instructions, if necessary, to carry out the USD(P)'s functions. Instructions to the Military Departments shall be issued through the Secretaries of the Military Departments. Instructions to the Commanders in Chief of the Combatant Commands shall be communicated through the Chairman of the Joint Chiefs of Staff;

5.1.5. Ensure that the Director of the Asia-Pacific Center for Security Studies shall exercise authority, direction, and control over the Center and all assigned resources in accordance with this Directive; submit the Center program and budget requirements as directed by the USCINCPAC, in accordance with applicable DoD Directives; and, establish and implement procedures for employment and compensation of civilian faculty at the Center; and,

5.1.6. Ensure that the Asia-Pacific Center for Security Studies Policy Board meets as necessary, at the call of its Chair, but not less than twice a year, to advise the USD(P) and USCINCPAC on the Center's curriculum, conference selection, budget, and other appropriate matters.

5.2. The Commander in Chief, United States Pacific Command, shall exercise authority, direction, and control over the Director of the Center, and shall:

5.2.1. Ensure that the Center's activities are consistent with policy guidance issued by the USD(P) under paragraph 5.1., above, with the mission assigned to the USCINCPAC under the Unified Command Plan (reference (c)), and with guidance provided by the Asia-Pacific Center for Security Studies Policy Board; and,

5.2.2. Exercise authority and ensure that the Director and civilian faculty at the Center are employed and compensated consistent with Section 1595 of 10 U.S.C. (reference (a)).

5.3. The Secretary of the Navy shall provide support for the Center, in accordance with DoD Directive 5100.3 (reference (d)), and, in this regard, shall:

5.3.1. Provide and maintain facilities for operating the Center;

5.3.2. Provide administrative, logistical, medical, programming, and budget support to the Center; and,

5.3.3. Include the annual budget of the Center as a separate line item in the Department of the Navy budget and financial plan. The Center program and budget shall include all Center civilian manpower and operating cost requirements, except as provided for by DoD Directive 5010.16 (reference (b)), DoD Directive 4000.19 (reference (e)), DoD Instruction 7230.7 (reference (f)), and DoD 5105.38-M (reference (g)).

5.4. The Heads of the DoD Components shall:

5.4.1. Provide additional military manpower resources to the Center as the Secretary of Defense deems appropriate; and,

5.4.2. Nominate personnel for assignment to staff the Center and to attend the Center in non-staff capacities. The USCINCPAC shall approve all personnel for assignment to staff the Center and to attend in non-staff capacities, after coordination with USD(P).

## 6. RELATIONSHIPS

6.1. In the performance of assigned missions and exercise of authority granted by this Directive, the Director of the Center shall use established facilities and services of the Department of Defense and other Federal Agencies, whenever practicable, to avoid duplication, achieve efficiency, and accomplish missions effectively.

6.2. The Heads of the DoD Components shall coordinate with the USD(P) and the Chairman of the Joint Chiefs of Staff on matters relating to the missions and activities of the Center.

7. EFFECTIVE DATE

This Directive is effective immediately.

A handwritten signature in black ink, appearing to read 'John P. White', written over a horizontal line.

John P. White  
Deputy Secretary of Defense

Enclosures - 1

E1. References, continued

E1. ENCLOSURE 1

REFERENCES, continued

- (e) DoD Directive 4000.19, "Interservice, Interdepartmental, and Interagency Support," April 15, 1992
- (f) DoD Instruction 7230.7, "User Charges," January 29, 1985
- (g) DoD 5105.38-M, "Security Assistance Management Manual," October 1988